



## Alfred J. Ludwig

Mergers & Acquisitions Practice Group Leader

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Alfred Ludwig is a trusted problem solver with more than 15 years of experience helping businesses pursue growth, manage relationships, deliver results, and position for change.

Al serves as Practice Group Leader for the Mergers & Acquisitions practice group at Lewis Rice. He provides comprehensive legal counsel to businesses of all sizes—from publicly traded corporations to startups and sole proprietorships—on matters involving organizational structuring, acquisitions and divestitures, commercial contracts, and operational diligence, compliance, and development.

Al also maintains a significant commercial real estate practice, advising clients on purchases and sales, development, construction, leasing transactions, and the structuring of investment and ownership arrangements. He represents both lenders and borrowers in a variety of financing transactions, with particular emphasis on marine and real estate financing.

In addition, Al has substantial experience in information technology and software licensing arrangements, and regularly advises clients on compliance and regulatory matters in the evolving landscape of data privacy law.

Al has been recognized by *Missouri & Kansas Rising Stars*® (2015, 2017–2018), named a *Top M&A Provider* by *St. Louis Small Business Monthly* (2019, 2022, 2024), and included in the *POWER List in Mergers & Acquisitions* by *Missouri Lawyers Media* (2023–2025). He was also listed as a *Notable Practitioner* in the *IFLR1000* rankings for 2020 and 2024.

Outside of work, Al is active in the St. Louis music scene as a jazz, bluegrass, and rock bassist, and devotes much of his free time to volunteering with the Episcopal Church.

### Education

- University of Missouri at Columbia School of Law (J.D., *cum laude*, 2007)
  - Order of the Coif
  - *Missouri Law Review*, senior lead articles editor

### Services

- Mergers & Acquisitions
- Corporate Strategies
- Lending & Finance
- Securities, Capital Markets & Investments
- Real Estate
- Information Technology
- Data Protection
- U.S. State Privacy Laws
- Early-Stage Companies

- Guy A. Thompson Prize for Best Case Note
- Truman State University (M.A., 2002)
  - English
- Truman State University (B.A., 2000)
  - English

## **Legal Background**

- Adjunct professor, mergers and acquisitions, Washington University School of Law (2018-present)
- Summer associate, Lewis Rice LLC (2006)
- Law clerk, Reinert & Rourke, P.C. (2005)

## **Professional Affiliations**

- American Bar Association
- Bar Association of Metropolitan St. Louis

## **Admissions**

- Missouri Bar
- Illinois Bar

## **Charitable & Civic Involvement**

- Director, St. Louis Children's Choirs (2025-present)
- Treasurer, Episcopal Diocese of Missouri (2021-present)
- Vice Chancellor, Episcopal Diocese of Missouri (2018-present)
- Diocesan Council, Episcopal Diocese of Missouri (2015-2018)
- Diocesan Convention of the Episcopal Diocese of Missouri (Alternate Delegate, 2014; Delegate, 2015-present)
- Diocesan Investment Committee, Episcopal Diocese of Missouri (Member, 2016-present)
- Emmanuel Center for the Young Years (Director, 2011-2014; President, 2013-2014)
- Young Friends of St. Patrick's Center (Charter Member, 2012-2015)
- Volunteer Lawyers Program, Legal Services of Eastern Missouri (Attorney Volunteer, 2007-2013)

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# **Mergers & Acquisitions**

AI advises both public and private companies on mergers, stock, and asset acquisitions and sales, consolidations, reorganizations, recapitalizations, and similar transactions, and prides himself on "living the deal" with his clients. He leads major M&A transactions across the country, spanning numerous industries and involving all manner of business combinations, joint ventures, stock redemptions, private placements, commercial financings and asset securitizations. His practice includes advice and planning for

international and cross-border acquisitions for both US and foreign clients, including transactions subject to review by the Committee on Foreign Investment in the United States (CFIUS).

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## General Corporate

AI is an experienced business advisor, providing pragmatic and custom-tailored solutions to further his clients' business objectives. He has a deep understanding of various entity forms, including corporations, limited liability companies (LLCs), partnerships, and non-profit entities. He advises his business clients throughout the corporate life cycle, from startup and formation to devising exit strategies. In between, AI counsels clients on compliance, governance, growth, investments and capital raises, securities matters, and all aspects of contractual relationships, among other matters. His clients include public and private companies, private equity firms, banks and non-bank debt investors, non-profit organizations, startup and mature growth companies, and other institutional investors.